

Workshop

on Strengthening SOE Governance and Financial Oversight

PROPOSED DATES: July 6-10, 2026

TARGET GROUP | Mid-level government officials engaged in oversight, governance and fiscal risk management of state-owned enterprises (SOEs), working in ministries of finance, ministries of economy, and other agencies responsible for state ownership. Participants are expected to have a degree in economics, finance, or accounting, or relevant work experience in public financial management and have good knowledge of their countries' financial monitoring arrangements for SOEs.

DESCRIPTION | The **5-day workshop**, delivered by the IMF's Fiscal Affairs Department (FAD) in cooperation with the Caucasus, Central Asia, and Mongolia Regional Capacity Development Center (CCAMTAC), will explore institutions and practices to strengthen SOE governance, financial oversight and financial performance. It will highlight the importance and relevance of finance ministries in the financial oversight and monitoring of SOEs. The course will also address mechanisms for ensuring SOE financial accountability and how finance ministries can contribute to decision-making related to SOEs' debt, and public service obligations.

Throughout the program, participants will be guided to deepen their understanding of how effective financial oversight and sound governance can contribute to improving SOE performance, strengthening governance, and effective fiscal risk management. Participants will build expertise in financial oversight and monitoring, assessment of SOE finances, and effective fiscal risk management.

The Workshop will feature practical exercises, group discussions, and peer learning, with participants sharing country practices and experiences.

OBJECTIVES | Upon completion of this workshop, participants should be able to:

- Understand direct and potential impact of SOEs on public finances
- Understand good practices and the role of ministries of finance in SOE financial oversight.
- Perform SOE financial analysis and understand how it can inform SOE reforms.
- Distinguish between aggregate reporting and fiscal risk statements.
- Understand how sound governance arrangements can strengthen SOE financial performance.

LANGUAGE | The workshop will be delivered in English, with simultaneous interpretation into Russian.