

STRENGTHENING SOE GOVERNANCE: FINANCIAL OVERSIGHT, REPORTING, AND INFRASTRUCTURE RESILIENCE

PROPOSED DATES: July 6 – 10, 2026

TARGET GROUP | Mid-level government officials from ministries of finance and economy, and other agencies responsible for fiscal risk management and SOE oversight. Participants are expected to have a degree in economics, finance, or accounting, or relevant work experience in public financial management or corporate governance.

DESCRIPTION | The 5-day workshop, delivered by the IMF's Fiscal Affairs Department (FAD) in cooperation with the Caucasus, Central Asia, and Mongolia Regional Capacity Development Center (CCAMTAC), will focus on strengthening financial oversight of SOEs to effectively manage fiscal risks and support sustainable economic growth.

The Workshop will feature practical exercises, group discussions, and peer learning, with participants sharing country practices and experiences.

Throughout the program, participants will be guided to deepen their understanding of how effective financial oversight forms the foundation for sound governance and fiscal sustainability in state-owned enterprises. The workshop will help participants build expertise in financial oversight frameworks, emphasizing how proactive monitoring, control, and assessment of SOE finances are essential for robust governance and effective risk management.

In addition, the workshop will offer an in-depth exploration of SOE reporting practices, clarifying both the distinctions and similarities between aggregate reporting and fiscal risk statements. Participants will learn best practices for transparent and effective reporting, ensuring that oversight processes are both comprehensive and actionable. Fiscal risk assessment will be a central theme, with practical tools and methodologies introduced to help participants evaluate and manage the risks associated with SOEs.

The program will also address long-term infrastructure resilience, examining the challenges that SOEs are likely to encounter in key sectors such as transport, railway, natural resources, and agriculture. Strategies for enhancing the resilience and sustainability of SOE infrastructure will be discussed, particularly in the context of evolving risks and changing environments.

By integrating these interconnected topics, the workshop will equip participants with the knowledge and skills needed to advance SOE financial oversight, while also supporting broader objectives of governance, transparency, risk management, and infrastructure sustainability.

OBJECTIVES | Upon completion of this workshop, participants will be able to:

- Apply international and regional good practices in SOE Financial oversight.
- Distinguish between aggregate reporting and fiscal risk statements.
- Assess and manage SOE fiscal risks effectively.
- Develop strategies for long-term infrastructure resilience in SOEs

LANGUAGE | The workshop will be delivered in English language, with simultaneous interpretation to Russian.